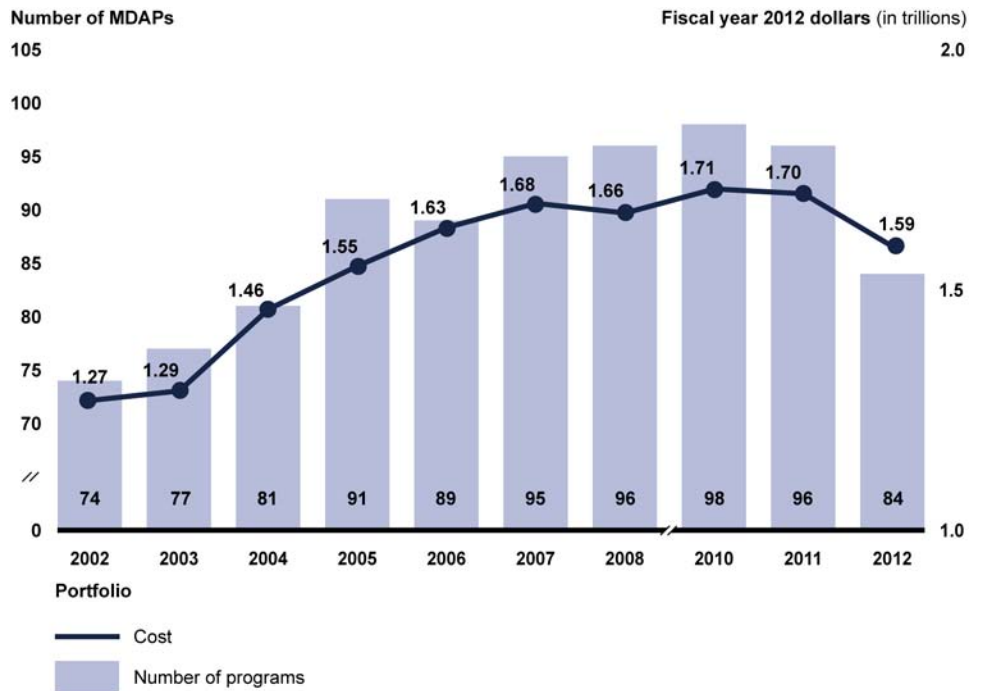


Figure 4: Number of Programs in DOD Portfolio over the Past 10 Years



Source: GAO analysis of DOD data.

Note: The 2009 portfolio is excluded because there were no annual SARs released for 2008. The 2012 portfolio is projected from DOD data.

It is not clear whether this reduction in the number of programs in the portfolio is the result of DOD’s recognition of the increasing constraints on the defense budget and the beginning of a longer-term trend or whether it is a 1-year anomaly resulting from a number of large and capital-intense programs, such as F-22 and the Joint Mine Resistant Ambush Protected vehicle, leaving the portfolio. Regardless, if the cost growth of the programs remaining in the portfolio can be controlled, the end result would be a better balance between the number of programs and DOD’s available resources.