Defense Planning Under the Threat of Sequester

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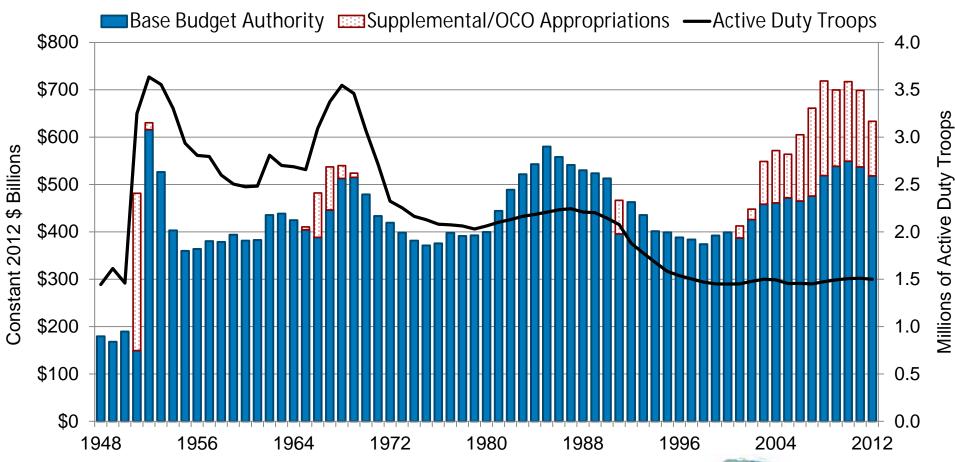


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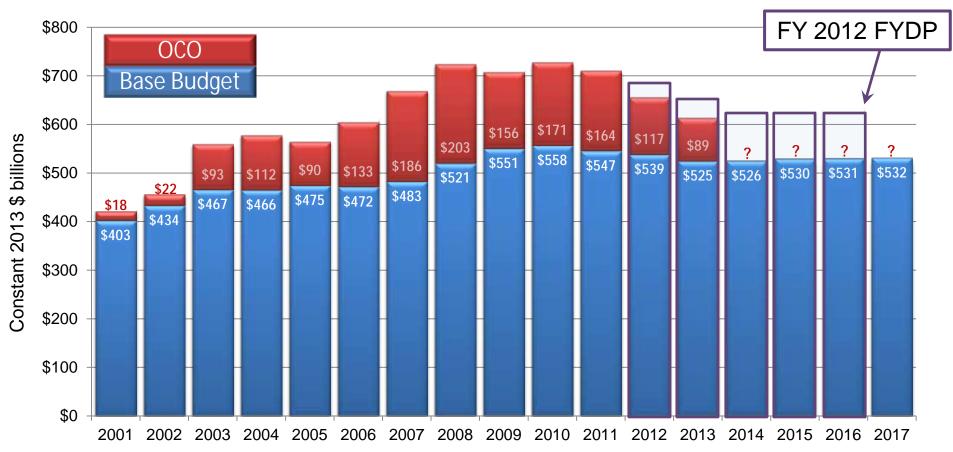
Putting the Drawdown in Perspective



Sources: Department of Defense, National Defense Budget Estimates for FY 2013 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2012; Stephen Daggett, "Military Operations: Precedents for Funding Contingency Operations in Regular or Supplemental Appropriations Bills", Congressional Research Service, June 13, 2006



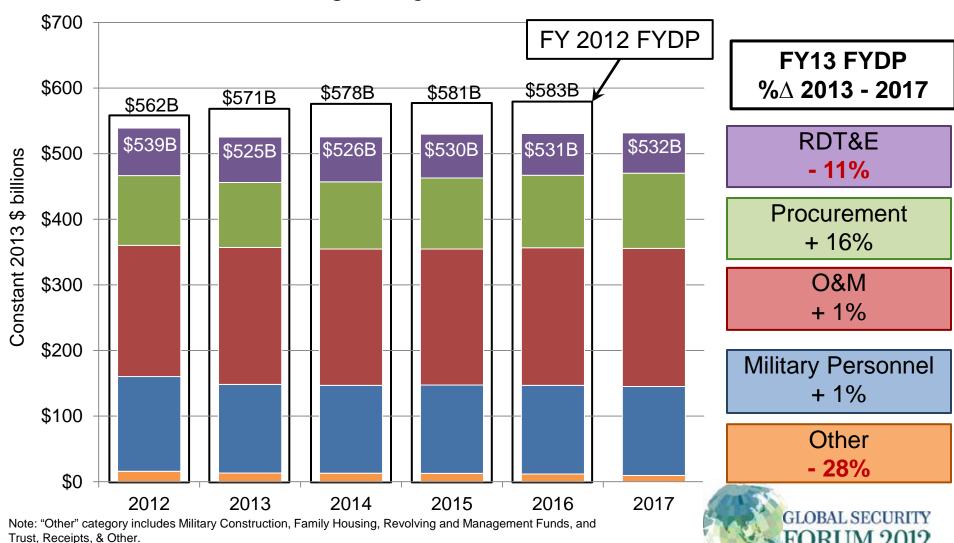
Department of Defense Budget, 2001-2017



Source: Department of Defense, National Defense Budget Estimates for FY 2013 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2012.



Base Budget by Account, 2012-2017



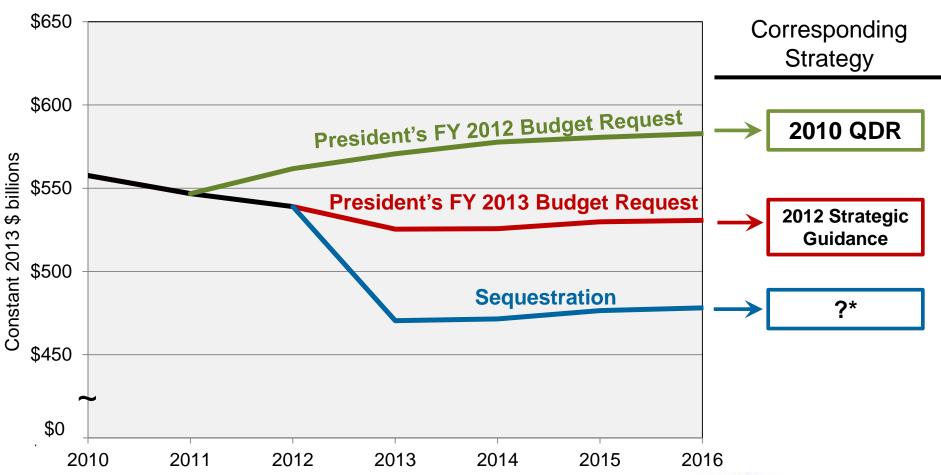
Source: Department of Defense, National Defense Budget Estimates for FY 2013 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2012

The Fiscal Time Bombs

- Tax cuts expire December 31, 2012
- Debt ceiling
- Sequestration takes effect January 2, 2013
 - \$492 B in DoD cuts 2013-2022
 - Significant ambiguity in law
 - Baseline
 - Account Definition
- The Strategic Political Dilemma
 - SecDef and CJCS say no further cuts
 - President vows to veto repeal
 - Deficit and budget pressures







^{*} Chart reflects a sequestration based on the FY 13 request baseline, not the revised caps set by the Budget Control Act.

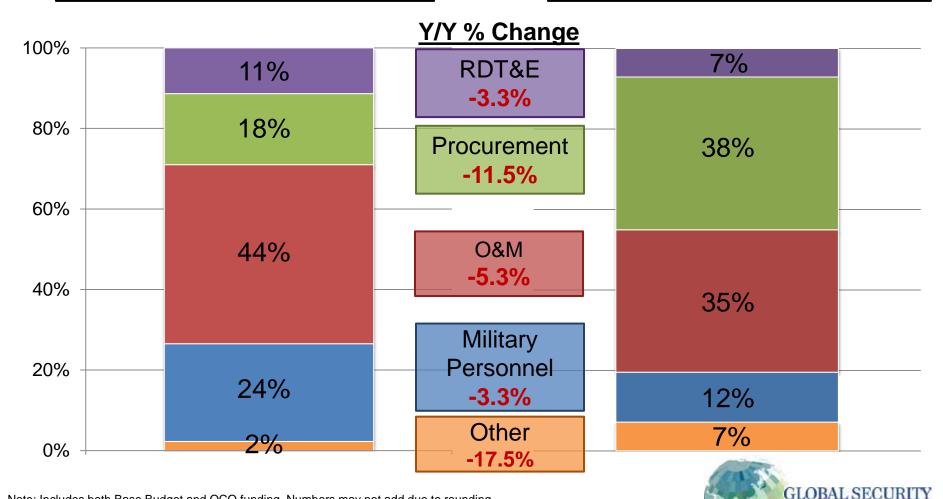
Sources: Department of Defense, National Defense Budget Estimates for FY 2013 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2012; Department of Defense, National Defense Budget Estimates for FY 2012 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2011; Congressional Budget Office, "Final Sequestration Report for Fiscal Year 2012," January 12, 2012.



FY13 Budget Share

VS.

FY13 Cut Share



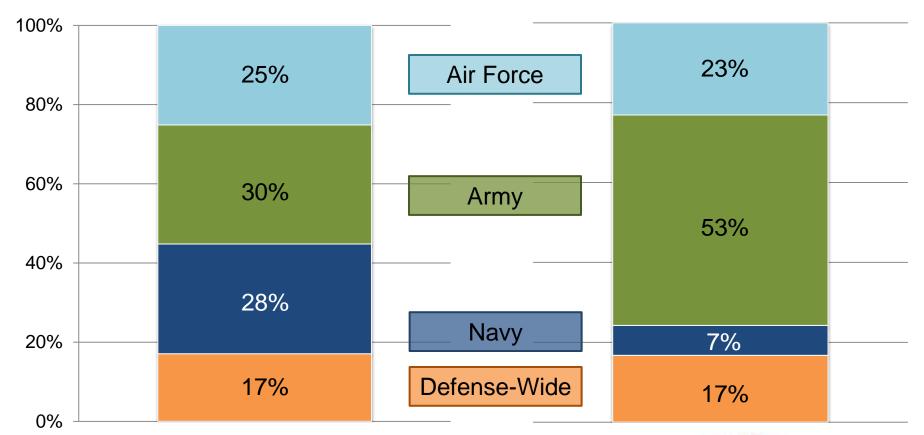
Note: Includes both Base Budget and OCO funding. Numbers may not add due to rounding.

Source: Department of Defense, FY 2013 Budget Request Overview Book, Office of the Under Secretary of Defense (Comptroller), February 2012.

FY13 Budget Share

VS.

FY13 Cut Share



Note: Includes both Base Budget and OCO funding. Numbers may not add due to rounding

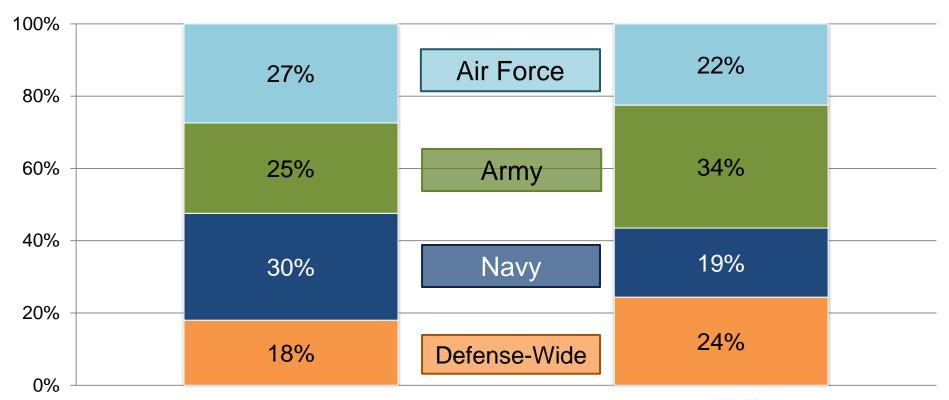
Source: Department of Defense, FY 2013 Budget Request Overview Book, Office of the Under Secretary of Defense (Comptroller), February 2012



FY 2013-2016 FYDP Budget Share

VS.

FY 2013-2016 FYDP Cut Share



Note: Numbers may not add due to rounding. Budget figures were calculated in constant 2013 dollars

Source: Department of Defense, National Defense Budget Estimates for FY 2013 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2012; Department of Defense, National Defense Budget Estimates for FY 2012 (*Green Book*), Office of the Under Secretary of Defense (Comptroller), March 2011



The Run-Up to Sequestration

August	September	October	November	December	January
	Republican		Election	Lame Duck	Sequestration
Convention	Convention 15 10 10 20 21 22	14 Begins 19 28	14 15 16 17 16 19 20 21 22 23 24 25 26 27	16 Tax Cuts 22	13 14 Hits 17 18 19 20 21 22 23 24 25 26

Questions

- Do you think sequestration will happen, or will cuts come regardless?
- What should DoD be doing now to prepare, and what guidance would you give them?